

FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2017

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1. FINANCIAL STATEMENTS

1.1 BALANCE SHEET AS AT 31 DECEMBER 2017

Assets		31-12-2017 Afl.	31-12-2016 Afl.
Fixed assets			
Tangible fixed assets	1	148,855	177,674
Current assets			
Inventory	2	2,550	13,147
Trade receivables Receivables Prepaid expenses and other receivables	3	144,190 27,009	145,194 18,034
		171,199	163,228
Cash and cash equivalents	4	3,709,912	2,602,240
Total		4,032,516	2,956,289

Liabilities		31-12-2017 Afl.	31-12-2016 Afl.
Net assets Capital Restricted reserve General reserve Result current year	5	1,172,063 17,441	749,483
Equalization reserve	6	7,475	2,172,154
Provisions	7	1,085,141	204,849
Current liabilities Trade payables Accrued expenses and other payables	8	65,083 685,213 750,296	78,507 464,746 543,253
Total		4,032,516	2,956,289

1.2 STATEMENT OF ACTIVITIES FOR THE YEAR 2017

		2017 Afl.	2016 Afl.
Income	9	5,287,946	4,393,527
Expenses			
Personnel expenses Depreciation expenses Accommodation expenses Marketing expenses Car expenses Office expenses General expenses	10 11 12 13 14 15	4,418,951 51,075 347,467 47,298 109,351 121,075 203,836	2,705,631 60,000 373,587 37,861 170,095 80,936 213,429
Total operating expenses		5,299,053	3,641,539
Net result Addition of revaluation reserve		(11,107) 28,548 17,441	751,988 (2,505) 749,483

1.3 CASH FLOW STATEMENT FOR THE YEAR 2017

	2017	2016
	Afl.	Afl.
Cash flow from operating activities		
Operating result	(11,107)	751,988
Adjustments for Depreciation expenses Release of provision	51,075 880,292 931,367	60,000 (25,151) 34,849
Changes in working capital Inventories Receivables Prepaid expenses and other receivables Current liabilities	10,597 1,003 (8,975) 207,043 209,668	6,105 (82,208) 44,001 73,088 40,986
Cash flow from operating activities	1,129,928	827,823
Cash flow from investment activities		
Investments in tangible assets Disposal of tangible fixed assets	(53,997) 31,741	(124,532)
Cash flow from investment activities	(22,256)	(124,532)
Movements cash	1,107,672	703,291
Turnover movement cash and cash equivalents		
Balance as at beginning of financial year Movements during financial year Balance as at financial year end	2,602,240 1,107,672 3,709,912	703,291

1.4 NOTES TO THE FINANCIAL STATEMENTS

Accounting policies for the balance sheet

Property, plant and equipment

Tangible fixed assets are valued at acquisition costs or production costs plus additional costs less straight-line depreciation based on the expected life, unless stated otherwise. Impairments expected on the balance sheet date are taken into account.

Inventories

Inventories (stocks) are valued at cost price based on the FIFO method or lower realisable value.

Receivables

Receivables are initially valued at the fair value of the consideration to be received. Receivables are subsequently valued at the amortised cost price. If there is no premium or discount and there are no transaction costs, the amortised cost price equals the nominal value of the accounts receivable. If payment of the receivable is postponed under an extended payment deadline, fair value is measured on the basis of the discounted value of the expected revenues. Interest gains are recognised using the effective interest method. Provisions for bad debts are deducted from the carrying amount of the receivable.

Cash and cash equivalents

Cash at banks and in hand represent cash in hand, bank balances and deposits with terms of less than twelve months. Overdrafts at banks are recognised as part of debts to lending institutions under current liabilities. Cash at banks and in hand is valued at nominal value.

Other provisions

Other kinds of provision are included in accordance with the nominal value of the expenditure which is expected to be necessary to settle the obligations.

Current liabilities

On initial recognition current liabilities are recognised at fair value. After initial recognition current liabilities are recognised at the amortised cost price, being the amount received taking into account premiums or discounts and minus transaction costs. This is usually the nominal value.

Accounting policies for the income statement

Accounting principles for determining the result

The result is the difference between the realisable value of the goods/services provided and the costs and other charges during the year. The results on transactions are recognised in the year in which they are realised.

Revenue recognition

Net turnover comprises the income from subsidy and entrance fees.

1.5 NOTES TO THE BALANCE SHEET

1 Tangible fixed assets

	Land improve- ments	Tools Machinery & Equipment	Furniture, Fixture & Equipment	Vehicles	Total
	Afl.	Afl.	Afl.	Afl.	Afl.
Balance as at 1 January 2017					
Acquisition costs Accumulated	66,790	35,108	329,342	295,319	726,559
depreciation	(55,982)	(35,108)	(230,399)	(227,396)	(548,885)
Book value as at 1 January 2017	10,808	_	98,943	67,923	177,674
Movements					
Investment Depreciation Disposals Disposal accumulated	41,918 (5,342) (36,112)	-	12,079 (27,320) (25,151)	(18,413)	53,997 (51,075) (61,263)
depreciation	29,522	-	-		29,522
Balance movements	29,986		(40,392)	(18,413)	(28,819)
Balance as at 31 December 2017					
Acquisition costs	72,596	35,108	316,270	295,319	719,293
Accumulated depreciation	(31,802)	(35,108)	(257,719)	(245,809)	(570,438)
Book value as at 31 December 2017	40,794	_	58,551	49,510	148,855
Depreciation percentages	10%	50%	20%	33%	
				31-12-2017 Afl.	31-12-2016 Afl.
2 Inventory					
Inventory Provision for obsolete stock				15,039 (12,489)	25,636 (12,489)
				2,550	13,147

3 Prepaid expenses and other receivables	31-12-2017 Afl.	31-12-2016 Afl.
Trade deposits Advance employees Other Pension receivable	6,232 825 19,952	6,179 11,000 - 855
	27,009	18,034
4 Cash and cash equivalents	31-12-2017 Afl.	31-12-2016 Afl.
Caribbean Mercantile Bank N.V. (Sales Account) Caribbean Mercantile Bank N.V. (Current Account) Aruba Bank N.V. (Current Account) Caribbean Mercantile Bank N.V. (Savings Account) Cash in transit Aruba Bank N.V. (Current Account) Aruba Bank N.V. (Savings Account) Cash on hand	2,836,192 459,936 261,839 103,697 22,892 10,469 9,081 5,806	1,624,294 412,933 387,413 103,593 5,756 58,628 3,289 6,334 2,602,240
		31-12-2016
5 Restricted reserve	Afl.	Afl.
Restricted reserve	1,000,000	1,000,000

As per Board resolution and included in the budget an amount of Afl. 1,000,000 have been assigned as restricted reserve to buy land and as such expand the current territory.

	A Total Control of	2017	2016
		Afl.	Afl.
6 Equalization reserve			
Balance as at 1 January		36,033	33,528
Addition/Release	-	(28,558)	2,505
Balance as at 31 December	=	7,475	36,033

The equalization reserve accounting is applied to certain investments made on fixed assets in order to offset the depreciation expenses.

	31-12-2017 Afl.	31-12-2016 Afl.
7 Provisions Provisions	1,085,141	204,849

Provisions All. All. Provision for major maintenance expenses 230,000 204,849 Provision outflow employees 855,141 — 1,085,141 204,849 All. All. Provision for major maintenance expenses 2017 2016 Balance as at 1 January 204,849 230,000 Dotation / (Release) provision 25,151 (25,151) Balance as at 31 December 230,000 204,849 Provision outflow employees 230,000 204,849 Balance as at 1 January 2017 2016 Dotation / (Release) provision 855,141 — Balance as at 31 December 855,141 — Balance as at 31 December 855,141 — Be Accrued expenses and other payables 855,141 — BBO/B-AZV accrual 254,941 164,762 Rent San Fuego 64 159,257 159,257 Vacation days 117,964 22,505 Vacation days 117,964 22,505 Vacation allowance payable			31-12-2016
Provision outflow employees 855,141 ————————————————————————————————————	Provisions	Afl.	Afl.
Representation Repr			204,849
Aff. Aff.		1,085,141	204,849
Aff. Aff.			
Provision for major maintenance expenses Balance as at 1 January 204,849 230,000 Dotation / (Release) provision 25,151 (25,151) Balance as at 31 December 230,000 204,849 Provision outflow employees Balance as at 1 January - - Dotation / (Release) provision 855,141 - Balance as at 31 December 855,141 - Balance as at 31 December 855,141 - Balance as at 31 December 231-12-2017 31-12-2016 Aff. Aff. Aff. Aff. Aff. Aff. S Accrued expenses and other payables 254,941 164,762 Rent San Fuego 64 159,257 159,257 Vacation days 117,964 22,505 Vacation allowance payable 99,927 70,534 Social security 53,124 45,418 Other - 2,270			
Dotation / (Release) provision 25,151 (25,151) Balance as at 31 December 230,000 204,849 Provision outflow employees Balance as at 1 January - - Dotation / (Release) provision 855,141 - Balance as at 31 December 855,141 - Balance as at 31 December 31-12-2017 31-12-2016 Afl. Afl. Afl. 8 Accrued expenses and other payables 254,941 164,762 Rent San Fuego 64 159,257 159,257 Vacation days 117,964 22,505 Vacation allowance payable 99,927 70,534 Social security 53,124 45,418 Other - 2,270	Provision for major maintenance expenses	AII.	7111.
2017 2016 Afl. Afl. Afl.	3		
Afl. Afl.	Balance as at 31 December	230,000	204,849
Balance as at 1 January - <th></th> <td>2017 Afl.</td> <td>2016 Afl.</td>		2017 Afl.	2016 Afl.
Dotation / (Release) provision 855,141 - Balance as at 31 December 31-12-2017 31-12-2016 Afl. Afl. Afl. 8 Accrued expenses and other payables 254,941 164,762 Rent San Fuego 64 159,257 159,257 Vacation days 117,964 22,505 Vacation allowance payable 99,927 70,534 Social security 53,124 45,418 Other - 2,270	Provision outflow employees		
31-12-2017 31-12-2016 Aff. Aff. Aff. 8 Accrued expenses and other payables 254,941 164,762 BBO/B-AZV accrual 254,941 164,762 Rent San Fuego 64 159,257 159,257 Vacation days 117,964 22,505 Vacation allowance payable 99,927 70,534 Social security 53,124 45,418 Other - 2,270		855,141	
Afl. Afl. 8 Accrued expenses and other payables BBO/B-AZV accrual 254,941 164,762 Rent San Fuego 64 159,257 159,257 Vacation days 117,964 22,505 Vacation allowance payable 99,927 70,534 Social security 53,124 45,418 Other - 2,270	Balance as at 31 December	855,141	
BBO/B-AZV accrual 254,941 164,762 Rent San Fuego 64 159,257 159,257 Vacation days 117,964 22,505 Vacation allowance payable 99,927 70,534 Social security 53,124 45,418 Other - 2,270	S. Asserved expresses and other neverbles		
Rent San Fuego 64 159,257 159,257 Vacation days 117,964 22,505 Vacation allowance payable 99,927 70,534 Social security 53,124 45,418 Other - 2,270		054.041	164760
685,213 464,746	Rent San Fuego 64 Vacation days Vacation allowance payable Social security	159,257 117,964 99,927	159,257 22,505 70,534 45,418
		685,213	464,746

1.6 NOTES TO THE STATEMENT OF ACTIVITIES		
	2017	2016
	Afl.	Afl.
9 Income		
Income	5,287,946	4,393,527
Subsidy		
Subsidy	2,456,441	
	2,456,441	2,084,509
Entrance fees		
Tourists	2,639,060	2,247,542
Locals	100,640	115,065
Other	10,647	10,392
Wristbands at cost	(27,531)	(28,406)
B.B.O expenses	(90,179)	(77,600)
	2,632,637	2,266,993
Other	100.040	10.005
Other income	198,868	42,025
	198,868	42,025
	2017	2016
	2017 Afl.	2016 Afl.
10 Personnel expenses		
Salaries	2,592,943	1,983,200
Dotation provision outflow employees	855,141	-
G.O.I. / W.O.I. contributions	248,532	193,145
A.Z.V. contributions	225,341	180,604
Vacation allowance	188,067	138,872
Casual help	104,197	104,961
Vacation days accrual	95,459	1
Pension premiums	64,507	53,368
S.V.B. premiums	60,525	66,119
Uniforms	44,799	53,910
Cessantia premium	1,920	1,760
S.V.B. sickness refund	(115,249)	(93,486)
Other	52,769	23,177
	4,418,951	2,705,631
Number of employees	50	47

Sanitary supplies and services 72,036 7 Furniture, fixture and equipment 34,580 4 Electricity 31,011 3 Fire and burglary insurance 18,708 1 Rent office equipment 16,674 1 Property 15,595 3 Rent building 8,800 2 Water 8,709 Other 14,153 1	Afl. 0,966 2,036 5,030 0,208 8,731 6,674
Security and safety 127,201 10 Sanitary supplies and services 72,036 7 Furniture, fixture and equipment 34,580 4 Electricity 31,011 3 Fire and burglary insurance 18,708 1 Rent office equipment 16,674 1 Property 15,595 3 Rent building 8,800 2 Water 8,709 Other 14,153 1 347,467 37 Afl. Afl.	2,036 5,030 0,208 8,731 6,674
Sanitary supplies and services 72,036 7 Furniture, fixture and equipment 34,580 4 Electricity 31,011 3 Fire and burglary insurance 18,708 1 Rent office equipment 16,674 1 Property 15,595 3 Rent building 8,800 2 Water 8,709 Other 14,153 1 347,467 37 Afl. Afl.	2,036 5,030 0,208 8,731 6,674
Furniture, fixture and equipment 34,580 4 Electricity 31,011 3 Fire and burglary insurance 18,708 1 Rent office equipment 16,674 1 Property 15,595 3 Rent building 8,800 2 Water 8,709 Other 14,153 1 2017 Affl.	5,030 0,208 8,731 6,674
Electricity 31,011 3 Fire and burglary insurance 18,708 1 Rent office equipment 16,674 1 Property 15,595 3 Rent building 8,800 2 Water 8,709 Other 14,153 1 347,467 37 Afl.	0,208 8,731 6,674
Fire and burglary insurance Rent office equipment Property Rent building Water Other 18,708 116,674 11 15,595 3 8,800 2 8,709 14,153 1 347,467 37 Affl.	8,731 6,674
Rent office equipment 16,674 1 Property 15,595 3 Rent building 8,800 2 Water 8,709 Other 14,153 1 347,467 37 Afl.	6,674
Property Rent building Water Other 15,595 3 8,800 2 8,709 14,153 1 347,467 37 Afl.	
Rent building Water Other 8,800 2 8,709 14,153 1 347,467 37 Afl.	·/ U/) [
Water Other 8,709 14,153 1 347,467 37 2017 Afl.	7,825
Other 14,153 1 347,467 37 2017 Afl.	6,520 8,325
347,467 37 2017 Afl.	7,272
Afl.	3,587
	2016
12 Marketing expenses	Afl.
Promotion 38,632 3	37,861
Travel and lodging 8,666	-
	37,861
	77,001
2017	2016
Afl.	Afl.
13 Car expenses	
Repair and maintenance 38,878	13,927
	79,250
	23,186
	17,787
Other956	5,945
109,3511	70,095
2017	2016
Afl.	Afl.
14 Office expenses	
	41,829
Postage and courier services 109	41,829 39,107
Other	
121,075	

	2017 Afl	2016 Afl.
15 General expenses		
Professional fees Bank charges Automation Cash and foreign exchange difference Other	159,348 26,097 14,329 (17,732) 21,794	179,285 21,915 14,082 (12,736) 10,883
	203,836	213,429



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May 9, 2018 fdk - 0196

To the Board and Management of Stichting Fundacion Parke Nacional Aruba San Fuego 70 St. Cruz, Aruba

INDEPENDENT AUDITOR'S REPORT

Opinion

We have audited the financial statements 2017 of Stichting Fundacion Parke Nacional Aruba, established in Aruba.

In our opinion, the financial statements give a true and fair view of the financial position of the company as of December 31, 2017 and of the result for the year then ended in accordance with generally accepted accounting principles in the Netherlands.

The financial statements consist of:

- 1. Balance sheet per December 31, 2017;
- 2. Statement of activities for the year 2017;
- 3. Cash flow statement for the year 2017 and
- 4. Notes comprising a summary of the accounting policies and other explanatory information.

Basis for our opinion

We conducted our audit in accordance with Dutch Standards on Auditing. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the financial statements' section of our report. In accordance with the Code of Ethics for Professional Accountants we are independent of Stichting Fundacion Parke Nacional Aruba and we have complied with the Dutch Code of Ethics.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Responsibility of Management

The Board is responsible for the preparation and fair representation of these financial statements, in accordance with the accounting policies generally accepted in the Netherlands. Furthermore the board is responsible for such internal control as it determines necessary to enable the preparation of the financial statements that are free from material misstatements, whether due to fraud or error.

As part of the preparation of the financial statements, the Board is responsible for assessing the foundation's ability to continue as a going concern. Based on the financial reporting framework mentioned, the Board should prepare the financial statements using the going concern basis of accounting unless management either intends to liquidate the foundation or to cease operations, or has no realistic alternative but to do so.

The Board should disclose events and circumstances that may cast significant doubt on the foundation's ability to continue as a going concern in the financial statements.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Dutch Standards on Auditing. This requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatements, whether due to fraud or error.

In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the foundation's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



As required by Dutch Standards on Auditing, ethical requirements and independence requirements we have exercised professional judgment and have maintained professional scepticism throughout the audit.

Our audit included e.g.:

- Identifying and assessing the risks of material misstatement of the financial statements, whether due to fraud or error, designing and performing audit procedures responsive to those risks, and obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the risk resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls;
- Obtaining an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the foundation's internal control;
- Evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Concluding on the appropriateness of management's use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause a entity to cease to continue as a going concern;
- Evaluating the overall presentation, structure and content of the financial statements, including the disclosures; and
- Evaluating whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant findings in internal control that we identify during our audit.

DE KORT REGISTERACCOUNTANT N.V.

drs. F. R. de Kort RA